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stroke in clinical practice: a qualitative study

**RUNNING HEAD:** Implementing PREP2 in clinical practice

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#### AUTHORS:

Louise A. Connell,<sup>1,2</sup> Brigit Chesworth,<sup>1</sup> Suzanne Ackerley,<sup>3</sup> Marie-Claire Smith, <sup>3,4</sup> Cathy M. Stinear<sup>3</sup>

#### **AUTHOR INFORMATION:**

1. Faculty of Health & Wellbeing, University of Central Lancashire, Preston, Lancashire,

United Kingdom PR1 2HE. Address all correspondence to Prof Connell at:

laconnell@uclan.ac.uk.

2. East Lancashire Hospitals NHS Trust, Haslingden Road, Blackburn, United Kingdom BB2

3HH

3. Department of Medicine, University of Auckland, Private Bag 92019, Auckland 1142, New

Zealand

4. Allied Health, Auckland District Health Board, 2 Park Rd, Grafton, Auckland 1023, New

Zealand

### 1 ABSTRACT

#### 2 Word count = Revised 277

3

#### 4 Background

- 5 Predicting motor recovery after stroke is a key factor when planning and providing
- 6 rehabilitation for individual patients. The PREP2 algorithm has been developed to help
- 7 clinicians predict upper limb functional outcome. Translating evidence-based interventions
- 8 into clinical practice can be challenging and slow. However, shortly after its external local
- 9 validation, PREP2 was successfully implemented into clinical practice at the same site in
- 10 New Zealand. In parallel to further model validation, useful lessons can be learned from this
- 11 experience to aid future implementation.
- 12

#### 13 **Objective**

- 14 To explore how PREP2 was implemented in clinical practice within the Auckland District
- 15 Health Board (ADHB) in New Zealand.

16

- 17 Design
- 18 A case study design using semi-structured interviews.
- 19

#### 20 Methods

- 21 Nineteen interviews were conducted with clinicians involved in stroke care at ADHB. To
- 22 explore factors influencing implementation, interview content was coded and analysed
- 23 using the Consolidated Framework for Implementation Research. Strategies identified by

24	the Expert Recommendations for Implementing Change (ERIC) project were used to
25	describe how implementation was undertaken.
26	
27	Results
28	Implementation of PREP2 was initiated and driven by therapists. Key factors driving
29	implementation were the support given to staff from the implementation team; the
30	knowledge, beliefs and self-efficacy of staff, and the perceived benefits of having PREP2
31	prediction information. Twenty-six ERIC strategies were identified relating to three areas:
32	the implementation team, the clinical/academic partnerships and the training.
33	
34	Limitations
35	Limitations included potential self-selection bias, reliance on clinicians' ability to recall
36	events, and potential social desirability bias affecting interview content.
37	
38	Conclusions
39	The PREP2 prediction tool was successfully implemented in clinical practice at ADHB.
40	Barriers and facilitators to implementation success have been identified, and
41	implementation strategies described. Lessons learned can aid future development and
42	implementation of prediction models in clinical practice.
43	
44	

### 46 Introduction

Predicting recovery potential for individual patients after stroke is difficult but important for planning rehabilitation, setting realistic treatment goals and managing patient expectations. Competing priorities for rehabilitation mean time available for upper limb (UL) therapy is often very limited, with an average of four minutes spent on arm-related activity during treatment sessions.<sup>1</sup> This means UL therapy needs to be targeted and individualised to achieve the greatest gains in a short timeframe.

53

54 Current practice for making predictions for UL recovery after stroke is a 'wait-and-see' 55 approach. Clinicians often find it difficult to accurately predict functional outcomes. Studies 56 suggest therapists are accurate in approximately 50-60% of patients, which is little better 57 than chance.<sup>2, 3</sup> Currently, no single clinical measure or neurological biomarker accurately 58 predicts motor recovery or outcome for all patients. There is also presently no consensus 59 on the use of predictive models of stroke motor recovery, though it is generally agreed 60 that any model will need to clearly demonstrate clinical feasibility and external validity **before implementation in routine clinical practice.**<sup>4, 5</sup> One of the most important clinical 61 predictors for UL recovery is severity of initial motor impairment.<sup>6</sup> However, around half of 62 63 patients with severe initial impairment achieve good UL function within the first 3 months 64 post-stroke.<sup>7</sup> This is because they have a functionally intact corticospinal tract that is not 65 apparent on clinical assessment, but is detectable with transcranial magnetic stimulation (TMS). Incorrectly assuming poor UL recovery potential in patients with severe motor 66 67 impairment early after stroke may affect patient goal setting and selection of rehabilitation 68 strategies, leading to failure to realise actual recovery potential.

The Predict Recovery Potential (PREP2) algorithm<sup>8</sup> (Figure 1) sequentially combines clinical 70 71 assessment and TMS testing in the first week following stroke to predict UL functional 72 outcomes at 3 months post-stroke. A detailed description of the PREP2 algorithm is provided online.<sup>9</sup> In brief, the PREP2 algorithm starts with evaluating paretic UL strength by 73 74 obtaining a shoulder abduction and finger extension (SAFE) score, using Medical Research 75 Council (MRC) grading. If the SAFE score on day 3 post-stroke is 5 or more, patients are 76 expected to have an Excellent or Good UL functional outcome within 3 months, depending 77 on their age (< or  $\ge$  80 y). If a patient's day 3 SAFE score is less than 5, TMS is used to 78 evaluate corticospinal tract function. If a motor-evoked potential is elicited (MEP+) in the 79 extensor carpis radialis or first dorsal interosseous muscles of the paretic UL, the patient is 80 expected to achieve a Good UL functional outcome. Patients without MEPs (MEP-) are 81 expected to achieve a Limited or Poor UL functional outcome by 3 months, depending on 82 their overall stroke severity measured with the National Institute of Health Stroke Scale 83 (NIHSS).

84



- 86 Figure 1: The PREP2 Algorithm<sup>8</sup>
- 87
- 88 The PREP2 prediction categories are:<sup>8</sup>
- 89 • *Excellent:* Expected to be able to use the hand and arm in usual daily activities. 90 Good: Expected to be able to use the hand and arm in usual daily activities but likely 91 to be affected by weakness, slowness and clumsiness. 92 *Limited:* Expected to have limited use of the hand and arm but may have some gross • 93 grasp function and be able to use in some bilateral activities. 94 Poor: Expected to have limited return of movement without functional use of the 95 hand and arm. PREP was developed<sup>10</sup> (n=50), then refined to PREP2 (n=157+original 50)<sup>8</sup> in Auckland, New 96 97 Zealand. PREP2 was refined by removing the need for MRI, improving the clinical utility of 98 the algorithm and highlighting the importance of considering the dynamic interplay 99 between the intervention and implementation early in development. 100 101 PREP2 makes correct predictions for 75% of patients. The majority of positive and negative 102 predictive values for different PREP2 categories were over 80%. ranged between 83% and 103 99%. However, there is still scope for further improvement in the predictive accuracy of 104 the algorithm, especially within the Good category. However, it Additionally, the PREP2 algorithm has not yet been externally validated at a different site or in a different 105 106 healthcare system. PREP2 refinement and validation work is therefore on-going and needs 107 evaluating prior to **promoting** widespread implementation of PREP2. 108

109	In parallel to further validation it is important to explore clinical utility, as developing an
110	unusable model is of little value. The MRC guidance for stratified medicine recognizes that
111	"the ability of the stratified medicine approach to change clinical practice and positively
112	impact on human health depends not only on the methodological rigour but also on
113	effective engagement and communication with the wider stakeholders involved." <sup>11</sup> . A major
114	challenge in healthcare is translating research advances into changes in healthcare delivery.
115	Typically there is a 17-year lag between scientific evidence reporting and clinical
116	implementation <sup>12</sup> , which delays access to potential benefits for patients and clinicians.
117	Unusually, the PREP2 algorithm was implemented into routine clinical care at the Auckland
118	District Health Board (ADHB) within 18 months of external-validation at this site. The
119	Prognosis Research Strategy (PROGRESS) group have highlighted the need for more research
120	into understanding what impedes, and what accelerates, appropriate translation of
121	evidence to use of prognostic models. <sup>13</sup> . We aim to use implementation frameworks to
122	capitalise on this unique opportunity to explore clinically driven, 'natural' implementation of
123	a new prediction tool, to describe the process and learn lessons for future implementation.
124	
125	
126	Purpose
127	
128	To explore how PREP2 was implemented into clinical practice within ADHB in New Zealand.
129	
130	

**Objectives** 

132 1. To explore factors influencing implementation of PREP2, as perceived by staff. 133 134 2. To identify the implementation and training strategies used to implement PREP2 into 135 clinical practice. 136 137 Methods 138 139 140 Study Design 141 A case study approach was used with data collected via semi-structured interviews. The 142 theoretical frameworks underpinning the study design were the Normalization Process 143 Theory and Consolidated Framework for Implementation Research (CFIR). Normalization

145 interventions to become embedded in routine practice<sup>14</sup>. The CFIR provides a menu of

Process Theory can be used to understand the dynamic processes involved in enabling new

146 constructs that have been associated with effective implementation<sup>15</sup> and includes the

147 domains: inner setting (e.g. stroke service settings); characteristics of the individuals (e.g.

148 clinicians); intervention characteristics (e.g. PREP2); and outer setting (e.g. patient and

149 external factors). In addition, the refined compilation of implementation strategies from the

150 Expert Recommendations for Implementing Change (ERIC) project<sup>16</sup> was used to describe

151 implementation strategies.

152

153	The Standards for Reporting Qualitative Research: A Synthesis of Recommendations <sup>17</sup> was
154	used.
155	
156	
157	Setting
158	ADHB, New Zealand.
159	
160	
161	Participant Selection
161 162	Participant Selection Clinicians involved in stroke care at ADHB were invited to participate and were provided
161 162 163	Participant Selection Clinicians involved in stroke care at ADHB were invited to participate and were provided with participant information sheets via clinical leaders in allied health, nursing and medical
161 162 163 164	Participant Selection Clinicians involved in stroke care at ADHB were invited to participate and were provided with participant information sheets via clinical leaders in allied health, nursing and medical services. Interested clinicians contacted the research team by email or phone. After
<ol> <li>161</li> <li>162</li> <li>163</li> <li>164</li> <li>165</li> </ol>	Participant Selection Clinicians involved in stroke care at ADHB were invited to participate and were provided with participant information sheets via clinical leaders in allied health, nursing and medical services. Interested clinicians contacted the research team by email or phone. After providing written informed consent, participants were interviewed outside of their working
<ol> <li>161</li> <li>162</li> <li>163</li> <li>164</li> <li>165</li> <li>166</li> </ol>	Participant Selection Clinicians involved in stroke care at ADHB were invited to participate and were provided with participant information sheets via clinical leaders in allied health, nursing and medical services. Interested clinicians contacted the research team by email or phone. After providing written informed consent, participants were interviewed outside of their working hours. They each received a \$50 voucher as a koha (gift) to acknowledge their participation.
<ol> <li>161</li> <li>162</li> <li>163</li> <li>164</li> <li>165</li> <li>166</li> <li>167</li> </ol>	Participant Selection Clinicians involved in stroke care at ADHB were invited to participate and were provided with participant information sheets via clinical leaders in allied health, nursing and medical services. Interested clinicians contacted the research team by email or phone. After providing written informed consent, participants were interviewed outside of their working hours. They each received a \$50 voucher as a koha (gift) to acknowledge their participation.

### 169 Data Collection

170	The Normalization Process Theory and the CFIR were used in the development of the
171	interview guide for the study (Appendix 1), based on previous literature. <sup>18, 19</sup> The interview
172	guide was reviewed and piloted by clinical therapists.
173	
174	The interviews were conducted by the lead author (LC). Participants were not known to the
175	interviewer. Participants were aware that the interviewer was not part of the PREP2
176	research team or implementation team and wanted an honest perspective to learn lessons
177	for implementation, and that criticisms were welcomed. Interviews were digitally recorded
178	and transcribed verbatim to enable in-depth analysis.
179	
180	
181	Researcher Characteristics and Reflexivity
182	
183	The researchers held a pragmatist worldview, basing the inquiry on the assumption that
184	collecting diverse types of data provides a more complete understanding of a research
185	problem. The interviewer is a clinician-scientist, both an experienced researcher and
186	Physical Therapist in stroke rehabilitation. Hence, she was aware of a number of potential
187	issues which may influence how PREP2 is implemented. To reduce any associated bias, two
188	further researchers were involved in the analysis and interpretation of the data. These two
189	researchers have clinical backgrounds in Medicine (BC) and Physical Therapy (SA) and are
190	experienced in health research.

191
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193	Data	Analysis
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194

195	Interview transcripts	were imported int	o NVivo 12 for ana	alvsis. The CEIR wa	s used to code
1)5		were imported in		ury515. The crint wu	

- 196 data, with additional free codes developed where needed. To establish a shared
- 197 understanding and interpretation of the coding framework, all three researchers started by
- 198 coding the same two transcripts. The coded transcripts were compared and any variance in
- 199 interpretation of data and application of codes was discussed to arrive at a mutual decision.
- 200 Subsequently the remaining transcripts were coded separately by two researchers
- 201 independently. Excerpts used were identified by participant number only.
- 202
- 203

#### 204 Member checking

205

- 206 Key themes identified during data analysis were synthesized and depicted as four
- 207 infographics, one for each CFIR domain (see Supplementary file). The infographics and table
- 208 summarising implementation strategies used (Table 1) were sent to participants for
- 209 feedback.

210

### 212 **Results**

213

- 214 Nineteen interviews were conducted across the hyperacute, acute, rehabilitation and
- 215 community stroke services in May 2019.

216

- 217 Participants were Physical Therapists (PTs) (n=8); Occupational Therapists (OTs) (n=4),
- 218 Nurses (n=2), Medical Doctors (n=2), Rehabilitation Assistants (n=2) and a Speech and
- 219 Language Therapist (n=1). Their experience within neurology varied from less than one to
- 220 over 20 years' experience.

221

- 222 Data collection ended upon achieving data saturation, which was agreed through ongoing
- analysis by three researchers.
- 224 Factors Influencing Implementation of PREP2
- 225 Factors are presented according to their CFIR domains, together with supporting quotes.
- Table 2 summarises these results.

227

- 228
- 229 Inner Setting

231	Culture
231	Culture

233	All participants agreed that PREP2 is now embedded in routine clinical care, advancing from
234	research to practice. Implementation was phased: starting with patients with a SAFE score
235	of 5 or more and delivering Excellent and Good predictions, and later adding TMS testing
236	and NIHSS score for patients with a SAFE score of less than 5 and delivering all 4 predictions.
237	PREP2 has become integrated within standard orientation for new staff.
238	
239	P04: "it's just another thing to do and it's become the norm"
240	
241	
242	
243	
244	Readiness for Implementation
245	At an organisational level, there was approval and buy-in from management staff.
246	Leadership engagement was recognized as an important source of support, but
247	implementation was led by the Physical Therapy team.
248	P02: "obviously getting clearance from a management perspective we were really well
249	supported"
250	P10: "it's sort of run by a [PT] really and they understand it do it themselves, really lead it
251	and then liaise with the medical team"

252	Implementation evolved over time, with OTs involved at a later stage. There was recognition
253	that this could have been earlier.

- 254 P17: "the inclusion of occupational therapy in the PREP2 project was never really a thing,
- 255 maybe it's because it was developed by a [PT] and ... it started off there but I feel like OT
- 256 probably missed the boat a little bit"

- 258 Structural Characteristics
- 259 The timing of PREP2 assessments over the first week post-stroke meant the involvement of
- 260 different wards (acute and rehabilitation) and different staff to obtain and deliver PREP2
- 261 predictions. These logistical factors meant sufficient staffing was required across services to
- 262 enable completion of tests.
- P15: "You need people ... both from acute and rehab... it's harder for the rehab people to be
  doing the TMS when the patient is still in the acute setting"

265

#### 266 Networks and Communication

- 267 Communication was recognized as important to enable tests to be completed on time and
- 268 ensure consistent language regarding the delivery of prediction information. This had
- 269 positive spill-over effects on general communication within the multi-disciplinary team.

271	P19: "When	everyone use	s the same	terminology an	nd gives the	e patient the same
		'				,

272 information, it's easy for them to process because they're not getting conflicting ideas"

273

274	P04: "with the aphasic patients and delivering upper limb predictions to them, it does involve
275	a collaborative effort and getting the right people involved so having discussions with speech
276	and language therapists"

277

278	Communication between staff was generally good within a service, although shift patterns
279	of nursing staff were recognized as challenging. Communication was more difficult when
280	patients moved across services, such as transferring to the rehabilitation ward or the
281	community.

PO4: "I'm on the hyperacute and acute stroke unit so once patients have been accepted to
rehab they go up pretty quickly... I'm sure there's things been lost in translation when people
move"

285

286 PO3: "they'd come up to the wards sometimes we'll ask them ... 'what have you been told

about your recovery of your upper limb?' and they'll be like 'nothing'. You don't know

288 whether they don't remember or whether they chose not to take it in"

289

290 Implementation climate

291	Generally, the organisation was supportive towards training and staff development, with
292	the PREP2 implementation team delivering training that staff were encouraged to attend.
293	
294	P03:" they do such good training and they do keep us really well informed"
295	
296	P14: "we don't really have to justify attending [training],the autonomy is on you, the onus
297	is on you to attend you're encouraged to prioritise it"
298	
299	There was recognition that there was no feedback loop to learn from patients, with no
300	insight regarding prediction validity.
301	
302	P05: "it's probably one of the gaps in our stroke service we don't actually follow up stroke
303	patients in clinic there's no other mechanism that we really get any feedback"
304	
305	
306	Characteristics of the Individuals
307	
308	Knowledge and Beliefs
309	

310	Most staff held positive perceptions regarding PREP2 as a tool to predict UL functional
311	outcome and could articulate detailed patient stories that seemed influential in shaping
312	those beliefs.

314	PO2: " PREP that's awesome, useful, meaningful, something that we can actually use on
315	a daily basis, something that gives us information that we really want in the first few days or
316	weeks after a patient's stroke, something that gives us a bit of direction, gives us confidence
317	that we're going down the right track with a patient, that we're working towards things
318	that are actually realistically achievable for them or things that are actually the best use of
319	their energy and time"
320	
321	PO4: "this is relevant, this is evidence, this is a way to give people a realistic prediction of
322	their upper limb recovery which is exactly what we've been searching for, for years."
323	
324	
325	Self-Efficacy
326	
327	It was acknowledged that staff are trained to different levels depending on their needs.
328	Most PTs and OTs are trained to complete the clinical assessments (SAFE score, NIHSS) and
329	deliver Excellent and Good predictions, with fewer people trained to have expertise in TMS
330	and deliver Limited and Poor predictions.
331	

332	P05: "the poor prediction or the good prediction if they've got MEPs, that's done by the TMS
333	team and I don't think I personally would be at the point yet, with enough experience to up-
334	skill to do that"
335	
336	Therapists had differing levels of understanding in the multiple aspects of PREP2, with
337	variable confidence and recognition that building confidence took time.
338	
339	P01: "so it was kind of, these are great but I don't really understand how to use them I
340	struggled for a long time for the language that I used when I spoke to patients about
341	translating that kind of prediction into rehab"
342	
343	P02: "I'm extremely confident with using PREPit's gone through a spectrum of being not
344	confident at all to use PREP even in clinical practice to being confident to use it myself to
345	being confident to teach it to other people to be confident to support it in to
346	implementation, confident to teach it as a service"
347	
348	
349	Other Personal Attributes
350	
351	Passionate and knowledgeable therapists gave the wider team support and confidence and
352	were key in maintaining momentum with implementation. This included an identified
353	'champion' as an advocate.
354	

355	P15: "you need a really strong and passionate core team who are promoting it. Because I
356	think we definitely did here, like one of the girls who was heavily involved in it she does
357	talk about it a lot but she's so passionate about it and so no one can forget about it or
358	let it slip because she's like a big driver for it"
359	
360	P16: "having a champion somebody that they are able to contact in case they would like to
361	ask questions"
362	
363	Therapists also appreciated the opportunity to be involved in 'ground-breaking practice' and
364	to learn new skills that advance PT and OT professions, although this opportunity was also
365	felt to be a bit daunting.
366	
367	P17: "it's completely brand new to all of us, like it's almost an entirely new scope for [PTs]
368	herewhich is really exciting"
369	
370	P04: "but it is quite a bit of pressure it is quite a step up in terms of what we are doing in
371	clinical practice and you are delivering quite significant information to a patient and it does
372	come with a bit of responsibility"
373	Intervention Characteristics
374	
375	Complexity
376	
2,0	

377 The PREP2 algorithm includes relatively 'simple' biomarkers but there are still complexities378 when implementing it in a clinical setting.

379

- 380 Understanding who, and how many staff, need to be trained for the different aspects of
- 381 PREP2 to ensure sustainability was identified as an important and ongoing issue. This was
- 382 challenging due to high staff turn-over caused by staff absence, rotation, leave or

383 resignation.

384

385 P15: "just making sure that you have a really good mix of people across the wards …people 386 trained in different things… so you could have a core team that can do the whole thing but I 387 think it's really important to have lots of people who can help and do aspects of it"

388

389	The time cost of PREP2 was challenging, both in terms of undertaking the training required
390	and completing the assessments. Interestingly, the cost of the TMS machine was not
391	identified as a significant factor, possibly because the site already had access to one.
392	P04: "I did all of my self-directed learning in my own time I wasn't able to do any of that
393	within my clinical hours"
394	
395	P08: "doing the assessments did take away from the early rehab I found it frustrating

396 because I'd rather have been doing the treatment"

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398	Evidence strength and quality
399	
400	Having underpinning evidence for PREP2 increased staff confidence in using its predictions
401	and in general beliefs that the predictions were accurate, and when wrong they were "not
402	wrong by much" (P17). Practical experience of using PREP2 was also influential.
403	
404	P10: "actually seeing the studies and seeing actual data on the predictive accuracy of it
405	that's quite useful"
406	
407	
408	Relative advantage
409	
410	Overall clinicians found PREP2 predictions were useful for guiding and focusing UL
411	rehabilitation, although a few reported it had little influence on their treatment choices.
412	
413	P04: "it just gave me hope and confidence to keep pushing and keep advocating and
414	knowing that this person does have the potential"
415	P19: "they get the same amount of therapy it's just the focus of the therapy, so someone
416	that has a good or an excellent, we're really focussing on re-learning how to use that hand
417	and doing everything with that hand trying to get the good one out of the way to really
418	focus. Whereas if someone's got the poor, you're focussing pretty much the same amount of
419	therapy time but on compensation rather than promoting use, and so it just means that

420	you're getting better quality – well not better quality because the quality is the same but
421	you're getting what the patient needs sooner rather than trying to mix both"
422	
423	P14: "the good [prediction] doesn't have that much effect on my practice because I do my
424	normal upper limb therapy"
425	
426	Staff felt there was a benefit of reducing uncertainty for the patient around prognosis and
427	giving better information to the patients. It enabled patients to deal with bad news of a
428	poor outcome sooner, and careful consideration and support are given when delivering a
429	poor prediction.
430	
431	P05: "it's hard when people ask you questions and you're always saying 'I don't know, we'll
432	have to see how you go' so it's nice to have something that you can kind of reference I
433	think it helps with that acceptance earlier on so for example if you get the poor prediction, in
434	a way it's nicer, like they can start to accept that"
435	
436	P19: "it gives them the ability to sort of deal with it and try and move on, like we've got
437	psychology [a clinical psychologist] involved with a lot of patients so they can talk about the
438	change to the future."
439	There were additional benefits in terms of better monitoring of patients, identifying
440	deterioration sooner.
441	
442	P04: "it builds on our confidence in terms of noticing change, and especially with the SAFE
443	score because it is a really good way to monitor for those evolving infarcts"

444	
445	Some difficulties were posed when a prediction wasn't borne out in practice as quickly as
446	expected.
447	
448	P01: "it's harder when people take longer to achieve their predictions because it's hard to
449	stay positive for that person when they're not seeing the outcomes that they are hoping for."
450	
451	
452	Outer Setting
453	
454	Patient needs and resources
455	There was recognition that patients (and their families) differ in terms of whether they want
456	a prediction or not.
457	
458	P05: "they've only had a couple who haven't wanted to know, like most people want to
459	know."
460	
461	It was also recognized that prediction information could affect a patient's mood and/or
462	motivation, either positively or negatively, and that having support available was helpful.
463	P12: "they may or may not be able to take it well, but they just need time and help, some
464	support trying to go through the process and eventually people will accept it."
465	
466	P08: "it can motivate a lot of people in that uncertain or worried time"
467	

### 469 Implementation strategies

470	Implementation strategies evolved and were developed through trial and error rather than
471	being theoretically-driven. Initially it was thought that the main barrier to implementation
472	would be the use of TMS and so a "TMS team" was formed. The group worked as a
473	collective and had no nominated leader. Over time, this group self-identified as the
474	"Implementation team" and their focus evolved to ensure training for all aspects of PREP2,
475	with a recognition that sustainability was key, and that wider staff involvement was needed.
476	Later, a 'PREP2 lead therapist' role was created which ring-fenced time for implementation
477	of PREP2. The therapy team and academic team had a close relationship, with some staff
478	having joint roles.
479	

480 Table 1 details the ERIC implementation strategies used, together with lessons learned for481 future implementation efforts.

## **Discussion**

484	The example of PREP2 implementation at ADHB demonstrates a practice change that was
485	initiated and driven by therapists. This study used the CFIR for analysis as a determinant
486	framework to link CFIR constructs to the success of the PREP2 implementation. The CFIR
487	domains identified as influential were the inner setting, the characteristics of the staff and
488	aspects of the intervention itself. Specifically, the support given to staff from the
489	implementation team; the knowledge, beliefs and self-efficacy of staff; and the perceived
490	benefits of having PREP2 prediction information, supported the implementation. This has
491	parallels with what others have found. For example, a review regarding implementation in
492	occupational therapy found the inner setting to be the most commonly identified
493	determinant, <sup>20</sup> and knowledge and beliefs of therapists have previously been shown to be
494	influential. <sup>18, 21, 22</sup> What is yet to be understood, is how modifiable these factors are, if at all,
495	and which implementation strategies are best placed to align to them.
496	
497	The ERIC implementation strategies were used to retrospectively describe the
498	implementation undertaken by ADHB staff. We observed the use of 26 of the 73 ERIC
499	implementation strategies, which is a similar number to that detailed in other studies. <sup>23, 24</sup>
500	The ERIC strategies used comprised three areas: the implementation team, the
501	clinical/academic partnerships and the training. Based upon the factors identified to
502	influence implementation of PREP2, and the implementation strategies observed, we have
503	provided guidance to aid future implementation efforts of prediction models. This offers
504	lessons learned based on practical experience, detailed using a systematic approach. There

505 are published approaches to identifying determinants and matching strategies to address them.<sup>25-27</sup> It has also been argued that implementation strategies should be considered a 506 priori,<sup>28</sup> with prospective planning to optimise the likelihood of implementation success, and 507 take account of complexity across different domains.<sup>29</sup> This remains uncommon in clinical 508 509 practice and was not the case here. The implementation evolved over time, and 510 undoubtedly took a 'convoluted' journey, although ultimately implementation happened 511 and has been sustained. The individuals driving implementation were key: even if they made 512 mistakes and faced setbacks, they persevered and resolved issues. It is unknown whether 513 the implementation could have happened more quickly if fewer detours had occurred due 514 to implementation strategies having been identified prospectively. Methods such as the 515 CFIR-ERIC matching tool, which aims to address which ERIC implementation strategies 516 would best address specific CFIR-based contextual barriers, could be useful.<sup>30</sup> Although 517 PREP2 is not yet ready for widespread implementation, Oour approach identified 518 retrospectively what worked well at ADHB and provided lessons learned to support future 519 implementation efforts of prediction models in research and ultimately in clinical practice. It 520 is a challenge to develop models that are both robust and clinically useable. Guidance such as that offered by the PROBAST tool<sup>31</sup>, provides a structured way to assess the risk of bias of 521 522 studies on prediction models, and to assess their applicability for the targeted context and 523 population. However, using this tool would have resulted in PREP2 being considered as 524 having high concern of applicability due to the nature of measures used (namely the TMS 525 component). Our in-depth study of implementation found that TMS was successfully used 526 with patients within one week post-stroke, highlighting the need to acknowledge all the 527 factors that influence implementation, not just the aspects of the intervention itself.

528

Using both the CFIR constructs and ERIC categories provided a useful method for ensuring a
comprehensive inquiry of the implementation process and factors influencing it. Consistent
use of frameworks and theories should help contribute to knowledge about what works,
where, and why. There were some challenges with overlaps between domains of the CFIR
and the implementation strategies, with this inter-connectedness noted previously and felt
to be a necessity.<sup>23</sup>

536

537 Limitations

538 Participants in this study were invited volunteers, thus introducing a self-selection bias 539 where staff with stronger opinions may be overrepresented. More rigorous and resource-540 intensive methods of reporting implementation strategies have been reported, such as one study<sup>32</sup> in which implementation meetings in six sites over a five-month period were 541 542 observed, recorded and transcribed. However, this was not feasible when investigating 543 clinically-driven implementation retrospectively. The data collected in this study relied on 544 the healthcare professionals' ability to recall events from a few weeks to years prior to the 545 interviews which may affect data accuracy. Further, as the data is self-report in nature there 546 is the risk of a social desirability bias. However, prior to, and during the interviews it was 547 highlighted to participants that the interviewer was independent to the PREP2 team, the 548 data collected would be anonymised and that it would not be possible for them to be 549 identified, in the hope that they would be as candid as possible.

550

551

**Conclusions** 

554	Despite the well-established challenges and time lags associated with the implementation of
555	evidence-based interventions into clinical practice, the PREP2 intervention was successfully
556	implemented. The CFIR was used to explore the factors influencing this implementation
557	success, and we identified which implementation strategies were used. Key individuals were
558	influential in driving forward implementation and characteristics of the clinical setting,
559	together with the perceived advantage of the PREP2, contributed to implementation
560	success. Future teams hoping to validate and implement prediction tools in clinical practice
561	could build on the lessons learned and prospectively consider how these fit to their local
562	context.
563	

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566	Concept/idea/research design: L. Connell, MC Smith, C Stinear
567	Writing: L. Connell, B Chesworth, S Ackerley
568	Data collection: L. Connell
569	Data analysis: L. Connell, B Chesworth, S Ackerley
570	Project management: L. Connell
571	Fund procurement: L Connell, C Stinear
572	Providing participants: C Stinear
573	Consultation (including review of manuscript before submitting): MC Smith, C Stinear
574	
575	
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579	
580	
581	Ethical approval

582 This study was approved by the relevant university research ethics boards (UCLan STEMH583 1000 & 00078 AHREC).

584

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- 593

## 594 Disclosures

- 595 The authors each completed the ICJME Form for Disclosure of Potential Conflicts of Interest.
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- 597

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 Table 1: Implementation strategies used and lessons for future implementation efforts.

	Relevant ERIC	What worked well	Lessons for future
	strategies	at Auckland District	implementation efforts
		Health Board	
	IMPL	EMENTATION TEAM	-
Development of	<ul> <li>Assess for</li> </ul>	PREP2 'leaders', who	<ul> <li>Nominate and support</li> </ul>
the PREP2	readiness and	were key in	formal PREP2
implementation	identify barriers	championing and	Champions to lead
group	and facilitators	promoting PREP2,	implementation.
	<ul> <li>Identify and</li> </ul>	emerged and evolved	Allocate these as
	prepare	informally over time.	formal roles (if
	champions	Eventually a formal	possible).
	Obtain formal	a (DRED2 load	V Include a variaty of
	commitments	d PREPZ ledu	Health Care
	Organise	therapist.	Professionals (most
	implementation	Implementation was	importantly Physical
	team meetings	led by the Physical	Therapists and
	<ul> <li>Develop and</li> </ul>	Therapists.	Occupational
	organize quality	Occupational	Therapists) in the
	monitoring	Therapists were keen	implementation team.
	systems	to be involved and	
	Provide clinical	were involved later in	✓ From the outset plan
	supervision	the implementation	for sustainability in
	Remind clinicians	process.	terms of training
	Provide local		enough staff for the
	technical	Members of the	different parts of the
	assistance	PREP2	PREP2 pathway.
		implementation group	C Encura that mombars
		the word They	Ensure that members     of the implementation
		trained staff and	team are often present
		were useful as a	within the clinical
		resource for specific	setting
		cases and queries.	Section B.
			✓ Use a phased approach
			to implementation, e.g.
			train clinicians in use of
			the SAFE score first and
			delivering Excellent
			and Good predictions,
			before moving onto
			training in the use of
			the TMS and NIHSS and
			delivering Limited and
			Poor predictions.

Implementation activities	<ul> <li>Facilitation</li> <li>Promote adaptability</li> <li>Capture &amp; share local knowledge</li> <li>Tailor strategies</li> <li>Conduct cyclical small tests of change</li> <li>Audit and provide feedback</li> </ul>	The support from management was beneficial. Clinicians worked with the implementation team to get feedback on their practice and continually drive improvement. Audit and feedback of PREP2 practice were undertaken.	<ul> <li>Obtain management staff approval and encourage their support and promotion of PREP2.</li> <li>Work with the wider Multi-Disciplinary Team to explore how PREP2 can be tailored to different patient needs, e.g. discuss communication strategies with speech language therapists</li> <li>Encourage working relations between clinicians and the implementation team that promote honest discussions about practice and strive for continual improvement.</li> <li>Undertake audits of practice; identify changes needed;</li> </ul>
			and then re-audit.
	CLINICAL A	CADEMIC PARTNERSHIPS	5
Developing strong clinical/academic relations	<ul> <li>Create a learning collaborative</li> <li>Build a coalition</li> <li>Develop academic partnerships</li> <li>Work with educational institutions</li> </ul>	There were close links between the PREP2 research team, the implementation team and the clinicians. This was partly achieved by split clinical- academic roles. Clinicians found it helpful to be shown the evidence that underpins PREP2.	<ul> <li>✓ Try to establish close links between clinicians and academics. Sites could explore the local academic resources available to them, or connect with the PREP2 team in Auckland via the PREP Training website.<sup>33</sup></li> <li>✓ Re-use existing resources to demonstrate the evidence underpinning PREP2, for example using the PREP2 websites.<sup>33, 34</sup></li> </ul>

TRAINING			
Delivery of training	<ul> <li>Conduct ongoing training</li> <li>Make training dynamic</li> <li>Use "train</li> </ul>	Overall, staff found training useful. Training formats included group workshops, one-to- one teaching and self- directed online	<ul> <li>✓ Tailor training methods and educational resources to your site (making use of existing resources).<sup>33</sup></li> <li>✓ Explore ways in which</li> </ul>
	<ul> <li>the trainer" strategies</li> <li>Develop educational materials</li> <li>Distribute educational materials</li> </ul>	learning. <sup>33</sup> A folder containing information about PREP2 was created as a useful resource for clinicians. Senior clinicians were trained to be able to support more junior staff in the delivery of PREP2.	<ul> <li>to build the confidence of senior clinicians in supporting junior colleagues in delivering PREP2, e.g. using a 'Train the Trainer' model.</li> <li>✓ Make training specific and relevant to clinicians' roles.</li> <li>✓ Incorporate PREP2 training into the induction and appraisal</li> </ul>
			<ul><li>process.</li><li>✓ Try to enable protected time for training</li></ul>
Providing support to clinicians	<ul> <li>Provide ongoing consultation</li> <li>Conduct educational meetings</li> <li>Conduct educational outreach visits</li> </ul>	The implementation team delivered formal and informal training, and one-to-one coaching was also available. They made themselves available for advice and queries from staff on the wards.	<ul> <li>Consider ways in which the implementation team support the clinical staff, including both formal and informal methods, with both group training and one-to-one sessions.</li> </ul>

# Table 2. Factors Influencing Implementation of PREP2

Consolidated Framework for Implementation Research (CFIR)		
Inner Setting		
Culture	PREP2 is embedded within the normal care for stroke survivors, with training for new staff part of standard	
	orientation.	
Readiness for	Leadership engagement recognized as important, but implementation was led by therapists.	
Implementation		
Structural Characteristics	Different wards (acute/rehabilitation) and different staff are required for obtaining predictions, which has	
	implications for logistics and staffing.	
Networks and	Communication is important to enable the tests to be completed on time, and to ensure consistent language	
Communication	when sharing PREP2 information with clinicians and patients (and their families).	
	Communication between staff was generally good within a service, but more challenging with other services.	
Implementation climate	Staff are generally supportive towards training and staff development.	
	Lack of a systematic feedback loop meant there was no insight into the outcome of predictions.	
	Characteristics of Individuals	
Knowledge and Beliefs	Mostly positive perceptions regarding PREP2 as a tool for predicting upper limb functional outcome for	
	individual patients.	
Self-Efficacy	Recognition that people are trained on the parts of PREP2 that were relevant to them.	
	Therapists had varied confidence levels in their abilities to perform the different aspects of PREP2 and took time	
	to build confidence.	
Other Personal Attributes	Passionate PREP2 champions and knowledgeable therapists gave the wider team support and confidence.	
	Therapists appreciated the opportunity to be involved in 'ground-breaking practice' and to learn new skills that	
	advance PT and OT professions.	
Intervention Characteristics		
Complexity	PREP2 algorithm includes relatively 'simple' biomarkers but is still complex to implement in a clinical setting.	
	Sustainability and staff turn-over need to be considered from the outset.	
	Time needed for training and undertaking PREP2 assessments can be a challenge.	
	Some difficulties posed when a prediction isn't borne out in an expected time-frame.	

Evidence Strength and Quality	Having evidence to support PREP2 helped clinicians believe in its accuracy and usefulness.	
Relative Advantage	PREP2 predictions helped guide and focus UL rehabilitation. Receiving a prognosis is felt to help patients with acceptance. Unintended consequence of helping detect deterioration.	
Outer Setting		
Patient Needs and Resources	Patients and their families varied in terms of whether they wanted to know their prediction. Knowing their prediction may impact on the patient's mood and motivation, either positively or negatively.	

## Appendix 1. Interview guide for study

	INTRODUCTORY QUESTIONS		
<ul> <li>Can you describe</li> </ul>	your role in stroke rehabilitation?		
<ul> <li>For how long have you been working specifically in stroke rehabilitation?</li> </ul>			
<ul> <li>Is this your first ti</li> </ul>	ime being involved in research?		
	PREP2		
<ul> <li>How did you hear</li> </ul>	r about the PREP2?		
<ul> <li>Can you describe</li> </ul>	in your own words what the PREP2 is? (ask about both obtaining		
the information a	and using the predictions)		
<ul> <li>Can you describe</li> </ul>	in your own words how the PREP2 is incorporated in to your		
work?			
	CHARACTERISTICS OF INDIVIDUAL		
<ul> <li>What is your opir</li> </ul>	nion on the concept of predictive algorithms/ PREP2 for people		
with stroke?			
<ul> <li>Had you any cond</li> </ul>	cerns about getting the right information on prognosis?		
<ul> <li>Had you any cond</li> </ul>	cerns about giving out the prediction information?		
<ul> <li>Do you think that</li> </ul>	PREP2 will is helpful your clinical setting?		
<ul> <li>How confident ar</li> </ul>	e you in using PREP2?		
<ul> <li>How confident do</li> </ul>	o you think your colleagues feel about using PREP2?		
	COHERENCE		
Differentiation	Does using PREP2 mean you do anything different from what		
(Is PREP2 perceived to	you used to do on a daily basis anyway? If yes, how is it		
be different from	different?		
traditional ways of			
working?)			
Communal	Do you think the purpose of the PREP2 is clearly conveyed in		
Specification	the resources provided?		
(Does everybody	Was the training sufficient?		
understand PREP2?)			
Individual	Does using PREP2 fit into your role in inpatient rehabilitation?		
Specification	Do the patients understand what they have to do when		
(Does everybody	undertaking the tests for the PREP2 (SAFE/ NIHSS/ TMS)?		
understand what they	Do you think patients understand the predictions?		
have to do when using			
PREP2?)			
Internalisation	Do the people you work with like PREP2?		
(Does everybody think	Do you think notion to think DDED2 is worth the offert?		
It is worth the effort?) Do you think patients think PREP2 is worth the effort?			
Initiation	Was there enough direction in getting going at the start? Did		
(Are there key	your manager support you being involved in the		
individuals that	implementation?		
advocate for DRED221			
Enrolmont	Are other colleagues now using PPED2 regularly2		
Linument	Are other concagues now using there regularly:		

(Have people "bought into" PREP2?)	
Legitimation	Does anything get in the way of implementing PREP2?
(Are the right people	
doing the right tasks?)	
Activation	What has helped in implementing PREP2?
(Is everybody ready to	Has using PREP2 affected how your work is organised?
make an action plan?)	
	COLLECTIVE ACTION
Interactional	Have there been any problems implementing PREP2?
Workability	
(Is the work involved in	
delivering PREP2	
appropriately	
allocated?)	
Relational Integration	Are people confident that PREP2 can be implemented as it
(Do staff trust each	should be?
other's work and	
expertise in using the	
PREP2?)	
Skill Set Workability	Do people have the right skills and knowledge needed to
(Can people perform	implement PREP2? (ask about both obtaining the information
the tasks that are being	and using the predictions)
asked of them?)	
	Has there been any training provided?
<b>Contextual Integration</b>	Is there sufficient support from your works setting for
(Is PREP2 adequately	implementing PREP2?
supported by the host	Is there anything in particular that supported the
organisation?)	implementation of PREP2?
	REFLEXIVE MONITORING
Systematizing	How do you measure if PREP2 is worthwhile or not?
(Is implementing PREP2	
worthwhile?)	
Communal Appraisal	Do people generally think it is worth continuing to use PREP2?
(Are people finding	
implementing PREP2 a	
worthwhile venture?)	
Individual Appraisal	Will you continue to use PREP2 in practice? What factors would
(Do individuals	Influence this decision?
evaluate the new	
practice as	
wortnwnile?)	
Reconfiguration	IS PREPZ easy to implement?
proctice in response to	Do you do anything unrerently after having experience of USINg
practice in response to	PREPZY Any lessons learned we can pass on to others?
evaluations made?)	